

## City of El Paso Capital Improvement Plan (CIP)

City Council is the approving authority on the Capital Improvement Plan (CIP), but there are many different ways that a project enters the CIP process; departments can initiate a request, the City Manager or City Council can initiate requests or provide policy direction on a project, an advisory board or commission associated with the City can initiate a request, and public initiative can also initiate a request for a capital project. Given the dynamics of capital priorities, they are reviewed annually for revision based on policy direction and to adjust for organizational or environmental changes. In some cases extenuating circumstances such as natural emergencies, damage to City facilities, regulatory mandates, changes to state and federal laws, and increased operational demands can cause an immediate change to the CIP that could reorganize priorities and cancel or delay other projects.

A capital improvement project and its corresponding expenditures is defined as any project and related assets of significant value (City capitalizes fixed assets with a value of \$5,000 and above and useful life of five years and more). Capital projects include the acquisition of land, design, engineering and construction/improvement of buildings, and infrastructure items such as streets, street lighting, bridges and drainage. Other common projects include street resurfacing and improvements, renovation of existing facilities, park improvements, bridge repair/reconstruction, zoo expansion and other construction projects that become a priority to meet the demands of the City and its citizens.

Common examples include facilities that are damaged by weather conditions and require immediate attention. Street, drainage and flood control projects that are subject to changes in State laws and regulations; and some Federal or State laws and regulations, such as HIPPA, that may create the need to remodel and/or modify the physical structure of facilities to keep them in use.

The funding of the City's capital improvement projects is based mostly on long-term debt issuance with principal and interest paid through a property tax levy. The most commonly used debt instruments for capital projects are general obligation (GO) bonds that require voter approval and certificates of obligation (COs), which are approved by City Council. The City also uses revenue bonds, which are borrowed against a proprietary fund's future earnings, fund user fee balances, and grants/awards from various state or federal agencies.

There is a direct correlation between the City operating budget and the Capital Improvement Plan (CIP). Both are dynamic instruments that are subject to change on short notice that can be influenced by external sources, political direction, and material condition of facilities. In addition, both are long-term policy plans used to plan and manage City resources over a long term in a strategic manner. The City maintains a Five Year Plan for both the CIP and the City operating budget in order to provide speculative information to plan the organization of resources.

When the CIP is approved, the amount of new debt required to finance the projects during the current fiscal year is identified and the debt service portion of the property tax rate may be adjusted by City Council when setting the next tax levy. Any changes in property tax rates are subject to open public hearings when the determination of a revised tax levy takes place.

In addition to long term debt instruments, there are other funding sources for capital improvements that some City departments have access to. The federally funded Community Development Block Grant (CDBG) is used to fund some capital projects in qualifying low-income neighborhoods. These projects are either full funded or require a grant match. These grants are funded by the Department of Housing and Urban Development (HUD).

One example of an external funding source is parkland dedication that is assessed to developers. The primary purpose of the parkland dedication requirements is to insure that any need for parkland which arises from new development is satisfied by the developers as part of the new development, so that those who generate the need contribute their proportionate share to alleviate the need. The amount assessed is based on the number of dwellings, type of dwellings, and acreage.

Another example is the Sun Metro Mass Transit Department transportation improvement programs that can be funded as much as 80% by the Federal Transit Authority with a 20% local match. The City may also request funding for capital projects from the Army Corps of Engineers

(Flood Control), Federal Aviation Administration (Airport), U.S. Department of Transportation - Congestion Mitigation Air Quality Improvement (CMAQ), or other outside funding agencies.

After project requests have been submitted to the City Manager, they are reviewed by the Deputy City Manager of Development and Infrastructure Services for their feasibility, need, operating impact, financing requirements and options. The Deputy City Manager of Development and Infrastructure Services then submits the CIP Projects Master List to the City Council as a whole for policy approval. The CIP Projects Master List prioritizes every capital project that is active in the City, their funding sources and amounts, and their level of design and/or construction activity anticipated each year for the next five years.

Once the CIP Projects Master List is approved by City Council and funding is secured, the process of carrying out the project begins. The process begins with the scoping and design phase, and projects may be submitted to the Architecture and Design sub-committee for review of the technical specifications. The sub-committee guides projects through the Design Phase. After the Design Phase is completed, the project enters the Construction Phase where it is overseen by an Engineering Project Manager, Contract Compliance Administrator, the user department, and the design firm contracted to perform the work.

In fiscal year 2004, the City held a general obligation bond election for \$115,000,000 for the acquisition of equipment and property, renovation of City facilities, street repairs, and various other infrastructure

improvements City wide. At the current time there are plans for the City to hold another general obligation bond election but a date has not been determined.

In addition to the previous GO's issue, the City is still completing various CO funded projects over the next few years as well as those funded through enterprise funds,

federal grants, and other financing sources. The operating budget requirements of the projects on the CIP will have a significant impact on the City operating budget over the next five years as is detailed in the following section.

### **Operating Budget Impact of CIP over a Five Year Period**

The following chart outlines the projected capital project expenditures and the estimated impact the CIP projects will have

on the City operating budget. The estimates for the capital cost are taken directly from the CIP and include all funding sources.

### **Summary of Operating Impact**

	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
Capital Cost	\$193,265,616	\$104,159,097	\$104,907,918	\$117,915,386	\$92,600,000
Operating Impact	\$1,467,705	\$118,772	\$140,000	\$1,144,920	\$200,000

The Office of Management and Budget, along with user departments, has revised their analysis of the estimated operating budget impact of capital projects to include all feasible resources currently under policy direction. These include staffing, utilities, materials, and operating needs of future City facilities and programs.

As new facilities are completed, they will carry staffing requirements to ensure their immediate usefulness to the public, but in many cases there will be sharing or resources and management adjustments to provide resources within the current budgets of departments.

New Fire Stations will impact the operating budget in terms of the required additional

full time fire fighters. The Office of Management and Budget has projected the cost impact of these new additional positions, and includes the costs of training and recruiting new firefighters, additional support staff, and the purchase of new equipment.

The impact of additional library branches, the expansion of City Parks and Recreation facilities, and the future expansion of the El Paso Zoo will require additional staffing for grounds keeping and maintenance activities. The determination of future staff is based on a projected ratio calculation of the number of library staff required at each branch, the number of groundskeepers needed for each acre of park land, and the number of support staff needed for each Zoo exhibit.

Utilities are a significant cost factor for all new facilities. In particular, the cost of watering future City parks and the cost of electricity to operate those facilities will impact the operating budget. The City currently budgets \$2,426,750 a year to water all facilities, of which 75% are City parkland. As the CIP progresses the

acreage of City parkland will double in size over the next ten years. Therefore, the City will be analyzing water supply availability and possible rate increases due to extraction for necessary water. The City also anticipates implementing large-scale water conservation efforts.



City of El Paso, Texas							
*Five Year Capital Improvement Plan							
Project Type & Name	Funding Source	FY 2009 Budget	FY 2010 Budget	FY 2011 Budget	FY 2012 Budget	FY 2013 Budget	Grand Total All Years
<b>Park Improvements</b>							
Boys Club & Tula Irrobal Park	CDBG	\$10,560					\$10,560
Boys Club Park Construction	CDBG	160,879					160,879
Tula Irrobal Park Construction	CDBG	423,245					423,245
El Barrio Bark Basket Ball Park	CDBG	117,000					117,000
Grandview Park	CDBG	272,000					272,000
Pavo Real Park	CDBG	75,000					75,000
Mundy Park	CDBG	150,000					150,000
Tom Lea Park (Lower) Improvements	CDBG	37,000					37,000
Hidden Valley Park Improvements	CDBG	101,100					101,100
Franklin Park Improvements	CDBG	271,200					271,200
Crime Victims Memorial Reading Garden-Yucca	CDBG	324,600					324,600
Chihuahuita Community Center Remodeling	CDBG	117,300					117,300
Father Martinez Senior Citizens Centers	CDBG	63,400		\$624,500			687,900
Central Recreation Center Rehabilitation	CDBG	1,500,000					1,500,000
Tierra Del Este Park/Salvador Rivas	Parkland Ded	623,515					623,515
Tierra Del Este Park/Salvador Rivas	2006 C.O.s	139,800					139,800
Acquisition of Open Spaces	Future Bonds			1,000,000	\$1,000,000	\$1,000,000	3,000,000
Neighborhood Initiatives	Future Bonds			1,000,000	1,000,000	1,000,000	3,000,000
Armijo Recreation Center-Improvements	Future GO Bonds			1,839,000			1,839,000
Memorial Senior Center-Improvements	Future GO Bonds			1,122,000			1,122,000
Capistrano Park-Improvements	Future GO Bonds			1,262,000			1,262,000
Delta Park Restroom Rehabilitation	Future GO Bonds			65,000			65,000
Old Sacramento Sr. Center-Rehab	Future GO Bonds			504,000			504,000
Thomas Manor Park-Improvements	Future GO Bonds			242,000			242,000
Veteran's Pool-Improvements	Future GO Bonds			947,000			947,000
Blackie Chesser Park-Improvements	Future GO Bonds			869,000			869,000
JP Shawver Park Community Center-Improvements	Future GO Bonds			6,682,000			6,682,000
Lincoln Community Building-Improvements	Future GO Bonds			8,371,000			8,371,000
Hidden Valley Park-Improvements	Future GO Bonds			557,000			557,000
South El Paso Senior Center Improvements	Future GO Bonds			567,000			567,000
Renovation of former YMCA	2006 C.O.s	3,457,428					3,457,428
Parks Improvements to current standards	2006 C.O.s	1,973,000					1,973,000
Parks Perimeter Lighting at Parks	2006 C.O.s	1,000,000					1,000,000
Parks Sidewalks	2006 C.O.s	137,000					137,000
Parks Swing Replacement	2006 C.O.s	515,000					515,000
Playground Equipment	2006 C.O.s	1,000,000					1,000,000
<b>Total Park Improvements</b>		<b>\$12,469,027</b>	<b>\$0</b>	<b>\$25,651,500</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$42,120,527</b>
<b>Fire Station Improvements</b>							
New Fire Station #36 Northern Pass & Resler	Future GO Bonds	\$4,151,000					\$4,151,000
New Fire Station #37 Edgemere East of Loop 375	Future GO Bonds			\$422,000	\$3,265,000		3,687,000
<b>Total Fire Station Improvements</b>		<b>\$4,151,000</b>	<b>\$0</b>	<b>\$422,000</b>	<b>\$3,265,000</b>	<b>\$0</b>	<b>\$7,838,000</b>
<b>Zoo Improvements</b>							
Africa Expansion	2006 C.O.s	\$500,000					500,000
<b>Total Zoo Improvements</b>		<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>
<b>Library Improvements</b>							
Ysleta Branch Library Computer Lab	CDBG	\$3,000					\$3,000
Armijo Branch Library Computer Lab Addition	CDBG	372,700					372,700
Cielo Vista Branch Library Relocation	2006 C.O.s	1,500,000					1,500,000
General Library Improvements	Future GO Bonds		\$500,000	\$1,000,000	\$1,000,000		2,500,000
<b>Total Library Improvements</b>		<b>\$1,875,700</b>	<b>\$500,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>		<b>\$4,375,700</b>
<b>Street &amp; Drainage Improvements</b>							
Borderland Area Street And Drainage Phase V	CDBG	\$921,849					921,849
Borderland Area Street And Drainage Phase VI	CDBG	846,016					846,016
Borderland Area Street And Drainage Phase VII	CDBG	88,500	\$1,199,106				1,287,606
Coronado Road Phase I	CDBG	1,109,874					1,109,874
Coronado Road Phase II	CDBG	16,243	937,128				953,371
Miller Circle Street and Drainage	CDBG	100,000					100,000
Orndorff Drive Street & Drainage	CDBG	90,000					90,000
Bucher Road Street and Drainage	CDBG	69,400		\$709,600			779,000
Citywide Curb Cut Demand Program	CDBG	430,516					430,516
Montoya Heights Phase II	2004 GO Bonds	3,019,635					3,019,635
Roseway Dr. Str. & Drainage Improvements	2004 GO Bonds	4,149,759					4,149,759
Upper Valley Rd.-Reconstruction	2004 GO Bonds	2,000,000	1,261,127				3,261,127
Oregon Street and Drainage Improvements	2006 C.O.'s and TXDOT	3,500,000					3,500,000
Asphalt-Whitfield Subdivision Montoya Heights	Future GO's Bonds	2,438,000					2,438,000
Montwood & Viscount-Concrete intersection	2004 GO Bonds	1,126,000					1,126,000
Cedar Grove Area Phase 10-Construction	Future GO's Bonds			1,242,000			1,242,000
McCombs and Railroad Intersect. Imprvts.	2006 CO's	617,000					617,000
Mesa & Resler-Concrete intersection	STP MM	1,297,000					1,297,000
Central Business District Rehab Phase IV	STP-4C	1,350,000					1,350,000
TXDOT Matches	Future CO's			1,500,000	\$1,500,000	\$1,500,000	4,500,000
Loop Detection Replacement Program	Future CO's	159,000		175,000			334,000
Citywide Concrete Intersections	Future CO's	21,229,000					21,229,000
Agricultural Drains-Reconstruction of Bridges	Future CO's	2,432,000		2,681,000			5,113,000

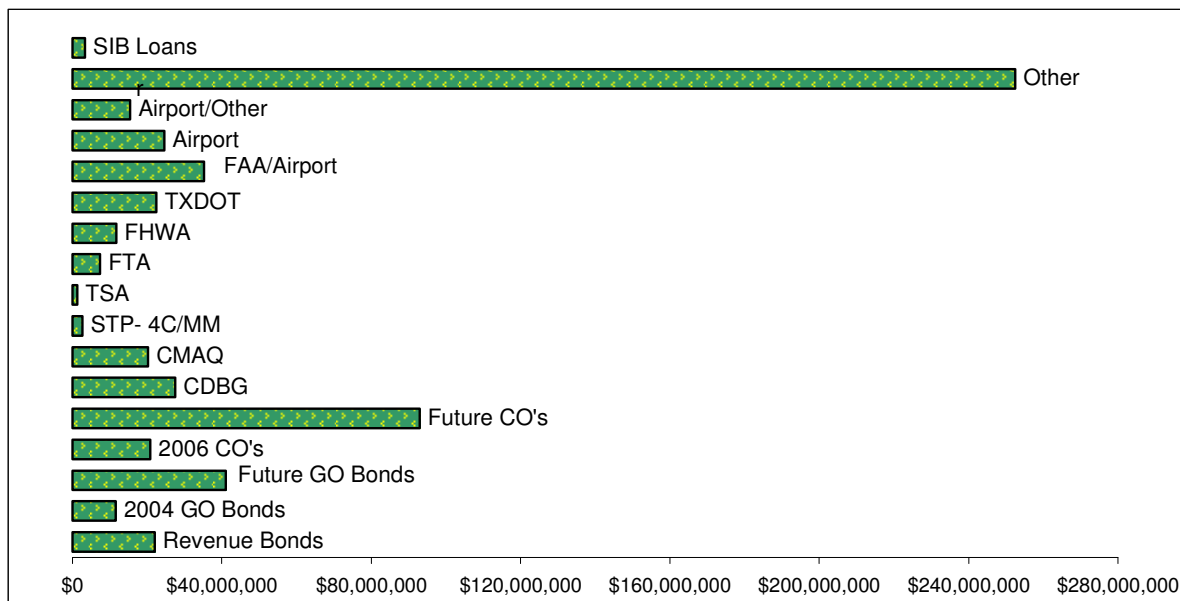
City of El Paso, Texas *Five Year Capital Improvement Plan							
Project Type & Name	Funding Source	FY 2009 Budget	FY 2010 Budget	FY 2011 Budget	FY 2012 Budget	FY 2013 Budget	Grand Total All Years
Citywide Lighting on City Arterials	Future CO's	1,216,000		1,341,000			2,557,000
Montoya Heights Phase III	Future CO's	1,376,000					1,376,000
Montoya Heights Phase IV	Future CO's	4,725,000					4,725,000
Montoya Heights Phase V	Future CO's	550,000		4,492,000			5,042,000
Citywide Traffic Markings	Future CO's		1,000,000				1,000,000
McRae & Montwood-Flood Control	Future CO's	5,322,000					5,322,000
Citywide Traffic Signal Mast Arm Replacement	Future CO's	1,216,000		1,341,000			2,557,000
Futureland Subdivision Improvements	Future CO's	11,609,000					11,609,000
Independence Street & Drainage Improvements	Future CO's	6,022,000					6,022,000
Delta Drive-Street and Drain. Improvements	Future CO's	1,901,000					1,901,000
Oregon Street and Drainage Improvements	Future CO's	1,115,000	11,524,000				12,639,000
Montana Ditch-Flood Control	Future CO's	542,000	3,449,000				3,991,000
Citywide Signal & Flasher Installation	Future CO's	3,207,000	450,000	3,500,000			7,157,000
Whitefield Subdivision Montoya Heights - Medano	Future CO's	2,560,000					2,560,000
Wyoming Street & Drainage Improvements	Future CO's	7,723,000					7,723,000
Isela Rubalcaba	2006 C.O.'s and TXDOT	2,500,000					2,500,000
CBD Phase 4	2006 C.O.'s and TXDOT	1,500,000	15,000,000				16,500,000
Alternate Routes signage	FHWA	5,749,721					5,749,721
Traffic Signal Upgrades	FHWA	2,558,100					2,558,100
ITS Expansion	FHWA	3,429,000					3,429,000
Street Light Installations	2006 C.O.s	550,000					550,000
Resurfacing	2006 C.O.s	6,000,000					6,000,000
Lower Dyer Neighborhood Revitalization	2006 C.O.s	250,000					250,000
Chamizal Neighborhood Revitalization	2006 C.O.s	250,000					250,000
Knights Median Improvements	2006 C.O.s	1,500,000					1,500,000
Fairbanks Median Improvements	2006 C.O.s	1,500,000					1,500,000
<b>Total Street Improvements</b>		<b>\$121,860,613</b>	<b>\$34,820,361</b>	<b>\$16,981,600</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$176,662,574</b>
<b>International Bridges</b>							
Zaragoza Bridge-Employee Parking Facility	SIB Loan	\$150,000					150,000
Zaragoza Bridge-Commercial Parking Lot	SIB Loan	150,000	\$1,700,000				1,850,000
Zaragoza Toll Plaza-Reconstruction of Toll Plaza	SIB Loan	1,000,000					1,000,000
General Rehabilitation-All Facilities	SIB Loan	365,000					365,000
Zaragoza Commercial Bridge-Expansion	Undetermined	500,000	4,500,000	\$4,500,000	\$16,000,000		25,500,000
Yarborough Bridge-Land & Construction	Undetermined	10,000,000	15,000,000				25,000,000
General Rehabilitation-All Facilities	Undetermined		1,000,000	1,000,000	5,000,000		7,000,000
Future Downtown Bridge Crossing-Feasibility Study	Undetermined			1,500,000			1,500,000
Future Downtown Bridge Crossing-Design & Const	Undetermined				40,000,000		
<b>Total International Bridges</b>		<b>\$12,165,000</b>	<b>\$22,200,000</b>	<b>\$7,000,000</b>	<b>\$61,000,000</b>	<b>\$0</b>	<b>\$102,365,000</b>
<b>Health District Improvements</b>							
Health Administrative Facility Phase III	Undetermined	\$800,000					800,000
<b>Total Health District Improvements</b>		<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>
<b>Airport Improvements</b>							
Extension of Runway 8R-26L (multi-year)	FAA/Airport	\$7,442,623	\$5,384,374				12,826,997
Airport Camera System	TSA/Airport	1,277,362					1,277,362
USCBP Renovations	Airport	350,000					350,000
FTZ Entryway	Airport	125,000					125,000
Butterfield Trail Walking Park	Airport	200,000					200,000
FBO Drainage Inlet	Airport	35,000					35,000
Dispatch Computer System Study	Airport	35,000					35,000
Rental Car Expansion (Includes demo of Air Cargo Building 1)	Airport		1,000,000	\$3,114,024			4,114,024
Master Plan Update	FAA/Airport		1,245,048				1,245,048
Pavement Rehabilitation - Various	FAA/Airport		3,409,314	5,678,856	\$6,000,000	\$6,100,000	21,188,170
Lift Station Improvements - Phase II	Airport		1,000,000	2,727,178			3,727,178
GSE Facility	Airport			1,447,275			1,447,275
Parking Improvements	Airport			425,371	4,695,468		5,120,839
Terminal Drive Improvements (includes vehicle checkpoint)	Airport			4,660,114	4,779,918		9,440,032
Rental Car Facility (multi-year)	CFC				375,000	15,000,000	15,375,000
<b>Total Airport Improvements</b>		<b>\$9,464,985</b>	<b>\$12,038,736</b>	<b>\$18,052,818</b>	<b>\$15,850,386</b>	<b>\$21,100,000</b>	<b>\$76,506,925</b>
<b>Environmental Services</b>							
Clint Landfill-Closure	Revenue Bonds	\$2,000,000					2,000,000
McCombs Closure	Revenue Bonds	500,000	\$11,000,000				11,500,000
Clint Cells 7-10 and Scales	Revenue Bonds	4,000,000	4,000,000				8,000,000
Northeast Corral	Revenue Bonds	500,000					500,000
Municipal Services Center Building	Revenue Bonds						0
<b>Total Environmental Projects</b>		<b>\$7,000,000</b>	<b>\$15,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$22,000,000</b>

City of El Paso, Texas *Five Year Capital Improvement Plan							
Project Type & Name	Funding Source	FY 2009 Budget	FY 2010 Budget	FY 2011 Budget	FY 2012 Budget	FY 2013 Budget	Grand Total All Years
<b>Mass Transit Improvements</b>							
Mission Valley Transit Terminal	FTA	\$2,678,456	\$1,500,000				\$4,178,456
Camino Real Transit Terminal	CMAQ	792,040					792,040
Glory Road Transit Terminal	CMAQ	6,500,000	4,800,000				11,300,000
Curb Cuts	FTA	500,000	500,000	\$500,000	\$500,000		2,000,000
Shelters	FTA	300,000	300,000	300,000	300,000		1,200,000
Enhance Pedestrian Accessibility	Local					\$68,000,000	68,000,000
ITS Technology in BRT Corridors	Local			26,000,000			26,000,000
Oregon Street BRT	CMAQ	1,079,602					1,079,602
Fueling Station (LNG/CNG)	Local	500,000		7,000,000			7,500,000
Administration, Operations & Maintenance Facility	Local	1,500,000			25,000,000		26,500,000
Juarez Feasibility Study	Local			2,000,000			2,000,000
UPTT Interior	Local		2,500,000				2,500,000
Five Points Rehabilitation	Local		3,000,000				3,000,000
Eastside Rehabilitation	Local		3,000,000				3,000,000
Northgate Transit Terminal	Local	3,965,130			7,500,000		11,465,130
Downtown Transfer Site	Local	2,067,478					2,067,478
Westside Transit Terminal	CMAQ	3,096,585	4,000,000				7,096,585
<b>Total Mass Transit Improvements</b>		<b>\$22,979,291</b>	<b>\$19,600,000</b>	<b>\$35,800,000</b>	<b>\$33,300,000</b>	<b>\$68,000,000</b>	<b>\$179,679,291</b>
<b>Grand Total of Capital Improvements:</b>		<b>\$193,265,616</b>	<b>\$104,159,097</b>	<b>\$104,907,918</b>	<b>\$117,915,386</b>	<b>\$92,600,000</b>	<b>\$612,848,017</b>



## Capital Improvement Projects Summary by Funding Source

Funding Source	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Grand Total All Years
<b>Bonds</b>						
Revenue Bonds	\$7,000,000	\$15,000,000				\$22,000,000
2004 GO Bonds	10,295,394	1,261,127				11,556,521
Future GO Bonds	6,589,000	500,000	25,691,000.00	\$6,265,000	\$2,000,000	41,045,000
<b>GO Bonds</b>	<b>\$23,884,394</b>	<b>\$16,761,127</b>	<b>\$25,691,000</b>	<b>\$6,265,000</b>	<b>\$2,000,000</b>	<b>\$74,601,521</b>
<b>Certificates of Obligation</b>						
2006 CO's	\$20,889,228				-	\$20,889,228
Future CO's	72,904,000		\$17,030,000	\$1,500,000	\$1,500,000	92,934,000
<b>Total CO's</b>	<b>\$93,793,228</b>	<b>\$0</b>	<b>\$17,030,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$113,823,228</b>
<b>Grants</b>						
CDBG	\$7,671,382	\$18,559,234	\$1,334,100			\$27,564,716
CMAQ	11,468,227	8,800,000				20,268,227
STP MM	1,297,000					1,297,000
STP- 4C	1,350,000					1,350,000
FTA	3,478,456	2,300,000	800,000	\$800,000		7,378,456
FHWA	11,736,821					11,736,821
TXDOT	7,500,000	15,000,000				22,500,000
<b>Total Grants</b>	<b>\$44,501,886</b>	<b>\$44,659,234</b>	<b>\$2,134,100</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$92,095,220</b>
<b>Airport</b>						
FAA	\$7,442,623	\$10,038,736	\$5,678,856	\$6,000,000	\$6,100,000	\$35,260,215
TSA	\$1,277,362					1,277,362
Airport	745,000	2,000,000	12,373,962	9,475,386		24,594,348
Airport/Other				375,000	15,000,000	15,375,000
<b>Total Airport</b>	<b>\$9,464,985</b>	<b>\$12,038,736</b>	<b>\$18,052,818</b>	<b>\$15,850,386</b>	<b>\$21,100,000</b>	<b>\$76,506,925</b>
Other	\$19,956,123	\$29,000,000	\$42,000,000	\$93,500,000	\$68,000,000	\$252,456,123
SIB Loans	1,665,000	1,700,000				3,365,000
<b>Grand Totals</b>	<b>\$193,265,616</b>	<b>\$104,159,097</b>	<b>\$104,907,918</b>	<b>\$117,915,386</b>	<b>\$92,600,000</b>	<b>\$612,848,017</b>





## **Capital Improvement Plan Summary Fiscal Year 2009**

During fiscal year 2009, the City is projected to spend approximately **\$193,265,616** on capital improvement projects and has estimated approximately **\$1,467,705** of operating budget expenditures to support new and renovated facilities and newly developed parkland. The total cost impact of the capital improvement plan in fiscal year 2009 is projected to be **\$194,733,321**.

**Parks and Recreation** - During fiscal year 2009, the department anticipates approximately \$12.4 million in construction of new projects, including renovations and improvements to existing recreation facilities including senior centers, park improvements. It is anticipated \$50,000 in operating budget resources will be needed to support new projects. These operating budget resources added to the department budget include the operating and support costs for the new additional maintenance resources to support additional facilities and newly developed parkland.

**Fire Department** – In fiscal year 2008, the City will commence the construction of Fire Station #36 that will be located at the corner of Northern Pass and Resler. The fire station is expected to be completed during fiscal year 2009. The department anticipates a operating budget impact of approximately \$970,215 but could be adjusted depending on when the station is fully operational.

**El Paso Zoo** – During fiscal year 2009, the City anticipates the completion the Zoo's Africa Expansion, which included the preparation and modifications to the area in which the African exhibit will be located. When completed this will be a marquee exhibit for the Zoo and could have a substantial impact on Zoo attendance. The City anticipates an operating budget commitment of \$221,258 in fiscal year 2009 as progression on the Africa Expansion develops. These costs are anticipated to be somewhat offset by expected increases in Zoo gate revenue as a result of the new attractions.

**El Paso Library** – During fiscal year 2009, the City anticipates the completion of the expansion of the Ysleta Branch Library expansion and the addition of a computer lab at the Armijo Branch both to be funded from Community Development Block Grant. The relocation of the Cielo Vista Library Branch is also anticipated to be completed this fiscal year. These three projects are not expected to impact the operating budget in this fiscal year or in future years.

**Street Department** – The fiscal year 2004 General Obligation Bonds, previous year certificates of obligations and Community Development Block Grant included funding for new street improvement, flood control, and drainage projects. These projects will extend over the next five years and will include improvements of alleys, pedestrian ways, sidewalks, median openings, intersections, streetscaping, street lighting, resurfacing, median improvements, signage, right of way protection, two neighborhood revitalizations, and other infrastructure of the City.

**International Bridges** – During fiscal year 2009, this department will oversee the expansion and renovation of the Zaragoza Commercial Bridge, employee parking lot, commercial parking lot and the reconstruction of the toll plaza. The land acquisition and construction for the Yarbrough Bridge Crossing and the general rehabilitation of all facilities are also being funded during this fiscal year.

**Health Department** – During 2009, the renovations for the Health Administration Facility Phase III will be completed.

**Airport** - Capital projects at the El Paso International Airport during fiscal year 2009 will include the reconstruction of taxiways and runways, upgrade to the airport's camera system, a study of the dispatch computer system, construction of the Butterfield Trail Walking Park, renovation to the Foreign Trade Zone entryway, renovation to the US Customs and Border Patrol area, and a drainage inlet for the Fixed Based Operations area. Airport capital projects are funded through the Airport enterprise fund and grants from the Transportation Security Administration and the Federal Aviation Administration.

**Environmental Services** - During fiscal year 2004 the City issued revenue bonds for the Solid Waste Management enterprise funds for the purpose of closing the Old Clint Landfill, developing new cells in the landfill, relocating the Northeast Corral and the renovation of the Municipal Service Center in order to repair and update the administrative facility.

**Sun Metro-Mass Transit**- The primary capital project for the Sun Metro Mass Transit department during fiscal year 2009 will be the construction of the new Camino Real Transit Terminal near the international bridge downtown. Upon its completion it will serve as a central station for international commuters utilizing public transportation while entering El Paso through the international bridge as well as a convenient and safe parking option for pedestrian commuters crossing from El Paso into Juarez, Mexico. The Glory Road Transit Terminal, which will be constructed adjacent to the campus of the University of Texas at El Paso will begin construction in 2009 and is expected to significantly impact parking congestion at the UTEP Don Haskins Center and the Sun Bowl as well as provide convenient access to the West-Central area of the City through the Sun Metro bus system. The Mission Valley Transit Terminal will be constructed on Far East side of the City. Construction is also anticipated to start on the fueling station for liquefied and compressed natural gas and a new Administration, Operations & Maintenance Facility. The Downtown Transfer Site and the renovation of the Northgate Transit terminal will be completed during this fiscal year

Sun Metro also anticipates establishing a Bus Rapid Transit Route (BRT) from the Paso Del Norte International Bridge to Downtown El Paso along Oregon Street. Construction of bus shelters and curb cuts will continue in fiscal year 2009. The Federal Transportation Authority, CMAQ, and STP-4C fund capital projects for the Sun Metro-Mass Transit department, along with a direct grant match by the department.

<b>FY2009 Capital Improvement and Operating Budget Impact</b>		
<b>Estimated FY2009 Capital Projects Costs</b>		<b>\$193,265,616</b>
<b>Estimated FY2009 CIP-Related Operating Costs</b>		<b>1,467,705</b>
<b>Total Cost Impact of Capital Projects-FY2009</b>		<b>\$194,733,321</b>
<b>Parks and Recreation Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Boys Club & Tula Irrobal Park	CDBG	\$10,560
Boys Club Park Construction	CDBG	160,879
Tula Irrobal Park Construction	CDBG	423,245
El Barrio Park Basket Ball Park	CDBG	117,000
Grandview Park	CDBG	272,000
Pavo Real Park	CDBG	75,000
Mundy Park	CDBG	150,000
Tom Lea Park (Lower) Improvements	CDBG	37,000
Hidden Valley Park Improvements	CDBG	101,100
Franklin Park Improvements	CDBG	271,200
Crime Victims Memorial Reading Garden-Yucca	CDBG	324,600
Chihuahuita Community Center Remodeling	CDBG	117,300
Father Martinez Senior Citizens Centers	CDBG	63,400
Central Recreation Center Rehabilitation	CDBG	1,500,000
Tierra Del Este Park/Salvador Rivas	Parkland Ded	623,515
Tierra Del Este Park/Salvador Rivas	2006 C.O.s	139,800
Renovation of former YMCA	2006 C.O.s	3,457,428
Parks Improvements to current standards	2006 C.O.s	1,973,000
Parks Perimeter Lighting at Parks	2006 C.O.s	1,000,000
Parks Sidewalks	2006 C.O.s	137,000
Parks Swing Replacement	2006 C.O.s	515,000
Playground Equipment	2006 C.O.s	1,000,000
<b>Capital Projects Budget</b>		<b>\$12,469,027</b>
<b>Operating Budget Impact</b>		
Additional Maintenance resources added for additional facilities and parkland		\$50,000
<b>Operating Budget Impact</b>		<b>\$50,000</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b>\$12,519,027</b>
<b>Fire Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
New Fire Station #36 Northern Pass & Resler	Future GO Bonds	\$4,151,000
<b>Capital Projects Budget</b>		<b>\$4,151,000</b>
<b>Operating Budget Impact</b>		
Salaries and Operating		\$970,215
<b>Operating Budget Impact</b>		<b>\$970,215</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b>\$5,121,215</b>
<b>El Paso Zoo</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Africa Expansion	2006 C.O.s	\$500,000
<b>Capital Projects Budget</b>		<b>\$500,000</b>
<b>Operating Budget Impact</b>		
Zoo Expansion - incl. 5 FTEs		\$221,258
<b>Operating Budget Impact</b>		<b>\$221,258</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b>\$721,258</b>

<b>El Paso Public Library</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Ysleta Branch Library Computer Lab	CDBG	\$3,000
Armijo Branch Library Computer Lab Addition	CDBG	372,700
Cielo Vista Branch Library Relocation	2006 C.O.s	1,500,000
<b>Capital Projects Budget</b>		<b>\$1,875,700</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b>\$1,875,700</b>
<b>Street Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Borderland Area Street And Drainage Phase V	CDBG	\$921,849
Borderland Area Street And Drainage Phase VI	CDBG	846,016
Borderland Area Street And Drainage Phase VII	CDBG	88,500
Coronado Road Phase I	CDBG	1,109,874
Coronado Road Phase II	CDBG	16,243
Miller Circle Street and Drainage	CDBG	100,000
Orndorff Drive Street & Drainage	CDBG	90,000
Bucher Road Street and Drainage	CDBG	69,400
Citywide Curb Cut Demand Program	CDBG	430,516
Montoya Heights Phase II	2004 GO Bonds	3,019,635
Roseway Dr. Str. & Drainage Improvements	2004 GO Bonds	4,149,759
Upper Valley Rd.-Reconstruction	2004 GO Bonds	2,000,000
Oregon Street and Drainage Improvements	TXDOT	3,500,000
Asphalt-Whitfield Subdivision Montoya Heights	Future GO's Bonds	2,438,000
Montwood & Viscount-Concrete intersection	2004 GO Bonds	1,126,000
McCombs and Railroad Intersect. Imprvts.	2006 CO's	617,000
Mesa & Resler-Concrete intersection	STP MM	1,297,000
Central Business District Rehab Phase IV	STP-4C	1,350,000
Loop Detection Replacement Program	Future CO's	159,000
Citywide Concrete Intersections	Future CO's	21,229,000
Agricultural Drains-Reconstruction of Bridges	Future CO's	2,432,000
Citywide Lighting on City Arterials	Future CO's	1,216,000
Montoya Heights Phase III	Future CO's	1,376,000
Montoya Heights Phase IV	Future CO's	4,725,000
Montoya Heights Phase V	Future CO's	550,000
McRae & Montwood-Flood Control	Future CO's	5,322,000
Citywide Traffic Signal Mast Arm Replacement	Future CO's	1,216,000
Futureland Subdivision Improvements	Future CO's	11,609,000
Independence Street & Drainage Improvements	Future CO's	6,022,000
Delta Drive-Street and Drain. Improvements	Future CO's	1,901,000
Oregon Street and Drainage Improvements	Future CO's	1,115,000
Montana Ditch-Flood Control	Future CO's	542,000
Citywide Signal & Flasher Installation	Future CO's	3,207,000
Whitfield Subdivision Montoya Heights - Medano	Future CO's	2,560,000
Wyoming Street & Drainage Improvements	Future CO's	7,723,000
Isela Rubalcaba	TXDOT	2,500,000
CBD Phase 4	TXDOT	1,500,000
Alternate Routes signage	FHWA	5,749,721
Traffic Signal Upgrades	FHWA	2,558,100
ITS Expansion	FHWA	3,429,000
Street Light Installations	2006 C.O.s	550,000
Resurfacing	2006 C.O.s	6,000,000
Lower Dyer Neighborhood Revitalization	2006 C.O.s	250,000
Chamizal Neighborhood Revitalization	2006 C.O.s	250,000
Knights Median Improvements	2006 C.O.s	1,500,000
Fairbanks Median Improvements	2006 C.O.s	1,500,000
<b>Capital Projects Budget</b>		<b>\$121,860,613</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b>\$121,860,613</b>

<b>International Bridges</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Zaragoza Bridge-Employee Parking Facility	SIB Loan	\$150,000
Zaragoza Bridge-Commercial Parking Lot	SIB Loan	150,000
Zaragoza Toll Plaza-Reconstruction of Toll Plaza	SIB Loan	1,000,000
General Rehabilitation-All Facilities	SIB Loan	365,000
Zaragoza Commercial Bridge-Expansion	Undetermined	500,000
Yarborough Bridge-Land & Construction	Undetermined	10,000,000
<b>Capital Projects Budget</b>		<b>\$12,165,000</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b>\$12,165,000</b>
<b>Department of Public Health</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Health Administrative Facility Phase III	Undetermined	\$800,000
<b>Capital Projects Budget</b>		<b>\$800,000</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b>\$800,000</b>
<b>Airport</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Extension of Runway 8R-26L (multi-year)	FAA/Airport	\$7,442,623
Airport Camera System	TSA/Airport	1,277,362
USCBP Renovations	Airport	350,000
FTZ Entryway	Airport	125,000
Butterfield Trail Walking Park	Airport	200,000
FBO Drainage Inlet	Airport	35,000
Dispatch Computer System Study	Airport	35,000
<b>Capital Projects Budget</b>		<b>\$9,464,985</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b>\$9,464,985</b>
<b>Environmental Services</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Clint Landfill-Closure	Revenue Bonds	\$2,000,000
McCombs Closure	Revenue Bonds	500,000
Clint Cells 7-10 and Scales	Revenue Bonds	4,000,000
Northeast Corral	Revenue Bonds	500,000
<b>Capital Projects Budget</b>		<b>\$7,000,000</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b>\$7,000,000</b>

<b>Sun Metro-Public Transit</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Mission Valley Transit Terminal	FTA	\$2,678,456
Camino Real Transit Terminal	CMAQ	792,040
Glory Road Transit Terminal	CMAQ	6,500,000
Curb Cuts	FTA	500,000
Shelters	FTA	300,000
Oregon Street BRT	CMAQ	1,079,602
Fueling Station (LNG/CNG)	Local	500,000
Administration, Operations & Maintenance Facility	Local	1,500,000
Northgate Transit Terminal	Local	3,965,130
Downtown Transfer Site	Local	2,067,478
Westside Transit Terminal	CMAQ	3,096,585
<b>Capital Projects Budget</b>		<b>\$22,979,291</b>
<b>Operating Budget Impact</b>		
Maintenance for 3 Terminals		\$113,116
<b>Operating Budget Impact</b>		<b>\$113,116</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b><u>\$23,092,407</u></b>
<b>*All Salary Estimates Include Benefits</b>		

## **Capital Improvement Plan Summary FY2010**

During fiscal year 2010 the City anticipates spending approximately **\$104,159,097** on capital improvement projects that will require an estimated **\$118,772** in operating budget funds. The total cost impact of the capital improvement plan in fiscal year 2009 is anticipated to be around **\$104,277,869**.

By this time all of the 2004 Bond projects will have been completed. It is anticipated that another general obligation bond election will have been held by this time, which will modify the City's Capital Improvement Plan and revise this section of the CIP summary in future years.

**Library** – The City is expecting to fund approximately \$500,000 in general library improvements. These improvements will be prioritized amongst the main library and all its branches. There will be no impact to the operating budget in these fiscal year or future years as these are only improvements.

**Street Department** - The Street Department projects scheduled for fiscal year 2010 will include on-going street and drainage repairs, intersection improvements, flood control at several sites, reconstruction of bridges over agricultural drains, citywide replacement of lighting on city arterials, replacement of traffic signal mast arms, signal and flasher installations. Projects from the 2004 general obligation bonds issue are to be completed by fiscal year 2010 with the projected completion of the reconstruction of Upper Valley Road.

**International Bridges** – During fiscal year 2010, this department will oversee the expansion and renovation of the Zaragosa Commercial Bridge and parking lot, the land acquisition and construction for the Yarbrough Bridge Crossing, and the general rehabilitation of all facilities.

**Airport** - Ongoing Airport construction and renovation projects during fiscal year 2010 will include parking improvements, upgrade rental car parking to include the demolition of Air Cargo Building #1, pavement rehabilitation, lift station improvements, the Airport's master plan will be updated, and renovation of runways and taxiways. These projects will be funded from the Airport enterprise fund and the Federal Aviation Administration.

**Environmental Services** - During fiscal year 2010, Environmental Services anticipates the completion of the closure of the Old Clint Landfill. Work on the closure of the McCombs Landfill is expected to begin during this fiscal year.

**Sun Metro-Mass Transit** - During fiscal year 2010, Sun Metro anticipates construction of curb cuts, shelters, the installation of ITS real time signs, and the rehabilitation of the Five Points Terminal and the Eastside Terminal. Construction of the Mission Valley Transit Terminal and Westside Transit Terminal is expected to be completed during this fiscal year.



<b>FY2010 Capital Improvement and Operating Budget Impact</b>		
<b>Estimated FY2010 Capital Projects Costs</b>		<b>\$104,159,097</b>
<b>Estimated FY2010 CIP-Related Operating Costs</b>		<b>118,772</b>
<b>Total Cost Impact of Capital Projects-FY2010</b>		<b>\$104,277,869</b>
<b>El Paso Public Library</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
General Library Improvements	Future GO Bonds	\$500,000
<b>Capital Projects Budget</b>		<b>\$500,000</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2010</b>		<b>\$500,000</b>
<b>Street Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Borderland Area Street And Drainage Phase VII	CDBG	\$1,199,106
Coronado Road Phase II	CDBG	937,128
Upper Valley Rd.-Reconstruction	2004 GO Bonds	1,261,127
Citywide Traffic Markings	Future CO's	1,000,000
Oregon Street and Drainage Improvements	Future CO's	11,524,000
Montana Ditch-Flood Control	Future CO's	3,449,000
Citywide Signal & Flasher Installation	Future CO's	450,000
CBD Phase 4	TXDOT	15,000,000
<b>Capital Projects Budget</b>		<b>\$34,820,361</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2010</b>		<b>\$34,820,361</b>
<b>Bridge/Overpass Improvements</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Zaragoza Bridge-Commercial Parking Lot	SIB Loan	\$1,700,000
Zaragoza Commercial Bridge-Expansion	Undetermined	4,500,000
Yarborough Bridge-Land & Construction	Undetermined	15,000,000
General Rehabilitation-All Facilities	Undetermined	1,000,000
<b>Capital Projects Budget</b>		<b>\$22,200,000</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2010</b>		<b>\$22,200,000</b>
<b>Airport</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Extension of Runway 8R-26L (multi-year)	FAA/Airport	\$5,384,374
Rental Car Expansion (Includes demo of Air Cargo Building 1)	Airport	1,000,000
Master Plan Update	FAA/Airport	1,245,048
Pavement Rehabilitation - Various	FAA/Airport	3,409,314
Lift Station Improvements - Phase II	Airport	1,000,000
<b>Capital Projects Budget</b>		<b>\$12,038,736</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2010</b>		<b>\$12,038,736</b>

<b>Environmental Services</b>		
	<b>Capital Projects</b>	<b>Source                      Amount</b>
McCombs Closure	Revenue Bonds	\$11,000,000
Clint Cells 7-10 and Scales	Revenue Bonds	4,000,000
<b>Capital Projects Budget</b>		<b>\$15,000,000</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2010</b>		<b><u>\$15,000,000</u></b>
<b>Sun Metro-Public Transit</b>		
	<b>Capital Projects</b>	<b>Source                      Amount</b>
Mission Valley Transit Terminal	FTA	\$1,500,000
Glory Road Transit Terminal	CMAQ	4,800,000
Curb Cuts	FTA	500,000
Shelters	FTA	300,000
UPTT Interior	Local	2,500,000
Five Points Rehabilitation	Local	3,000,000
Eastside Rehabilitation	Local	3,000,000
Westside Transit Terminal	CMAQ	4,000,000
<b>Capital Projects Budget</b>		<b>\$19,600,000</b>
<b>Operating Budget Impact</b>	Maintenance for 3 Terminals	\$118,772
<b>Operating Budget Impact</b>		<b>\$118,772</b>
<b>Total Budget Impact of CIP-FY2010</b>		<b><u>\$19,718,772</u></b>
<b>*All Salary Estimates Include Benefits</b>		

## **Capital Improvement Plan Summary FY2011**

During fiscal year 2011 the City anticipates approximately **\$104,907,918** of capital improvement project expenditures that will require an estimated **\$140,000** in operating budget funds. The total cost impact of the capital improvement plan in fiscal year 2009 is anticipated to be around **\$105,047,918**. The projects listed on the CIP for fiscal year 2011 are funded by future issuance of certificates of obligations, general obligations funds, enterprise funds and external funding.

**Parks and Recreation** - The most significant capital projects for the Parks and Recreation department in fiscal year 2011 will be the acquisition of open spaces, the continuation of neighborhood initiatives started in 2008 and improvements to various parks, senior centers, and community buildings. These projects will be funded by future issuance of general obligation bonds and certificates of obligations.

**Fire Department** - During fiscal year 2011, the City anticipates the design and construction of Fire Station #37 to be located in the area of Edgemere East of Loop 375. There will be no impact to the operating budget during this fiscal year.

**Library** – During fiscal year 2011, the City is expecting to fund approximately \$1,000,000 in general library improvements. These improvements will be prioritized amongst the main library and all its branches. There will be no impact to the operating budget in these fiscal year or future years as these are only improvements.

**Street Department** - The Street Department projects scheduled for fiscal year 2011 will include street and drainage improvements, flood control, citywide traffic markings, local match for projects funded through TXDOT, and signal and flasher installations.

**International Bridges** – During fiscal year 2011, funding is budgeted for on-going expansion of the Zaragosa Commercial Bridge expansion, the general rehabilitation of facilities and a feasibility study for the construction of a future Downtown Bridge Crossing.

**Airport** - Ongoing Airport construction and renovation projects during fiscal year 2011 will include parking improvements, rental car parking expansion, pavement rehabilitation, pavement rehabilitation of runways and taxiways and renovations will commence on the General Service Equipment (GSE) Facility that will be used by airline companies to store and repair their equipment. These projects will be funded from the Airport enterprise fund and the Federal Aviation Administration.

**Sun Metro-Mass Transit** - During fiscal year 2011, Sun Metro will continue with the construction of curb cuts and shelters. The department will start the installation of ITS real time signs, the construction of a fueling station for its buses and a feasibility study to provide bus service between the City of El Paso and Juarez, Mexico. These projects are to be funded with FTA grant and local funding.

FY2011 Capital Improvement and Operating Budget Impact		
Estimated FY2011 Capital Projects Costs		\$104,907,918
Estimated FY2011 CIP-Related Operating Costs		140,000
<b>Total Cost Impact of Capital Projects-FY2011</b>		<b>\$105,047,918</b>
<b>Parks and Recreation Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Father Martinez Senior Citizens Centers	CDBG	\$624,500
Acquisition of Open Spaces	Future Bonds	1,000,000
Neighborhood Initiatives	Future Bonds	1,000,000
Armijo Recreation Center-Improvements	Future GO Bonds	1,839,000
Memorial Senior Center-Improvements	Future GO Bonds	1,122,000
Capistrano Park-Improvements	Future GO Bonds	1,262,000
Delta Park Restroom Rehabilitation	Future GO Bonds	65,000
Old Sacramento Sr. Center-Rehab	Future GO Bonds	504,000
Thomas Manor Park-Improvements	Future GO Bonds	242,000
Veteran's Pool-Improvements	Future GO Bonds	947,000
Blackie Chesser Park-Improvements	Future GO Bonds	869,000
JP Shawver Park Community Center-Improvements	Future GO Bonds	6,682,000
Lincoln Community Building-Improvements	Future GO Bonds	8,371,000
Hidden Valley Park-Improvements	Future GO Bonds	557,000
South El Paso Senior Center Improvements	Future GO Bonds	567,000
<b>Capital Projects Budget</b>		<b>\$25,651,500</b>
<b>Operating Budget Impact</b>		
Additional Maintenance resources added for additional facilities and parkland		\$140,000
<b>Operating Budget Impact</b>		<b>\$140,000</b>
<b>Total Budget Impact of CIP-FY2011</b>		<b><u>\$25,791,500</u></b>
<b>Fire Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
New Fire Station #37 Edgemere East of Loop 375	Future GO Bonds	\$422,000
<b>Capital Projects Budget</b>		<b>\$422,000</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2011</b>		<b><u>\$422,000</u></b>
<b>El Paso Public Library</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
General Library Improvements	Future GO Bonds	\$1,000,000
<b>Capital Projects Budget</b>		<b>\$1,000,000</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2011</b>		<b><u>\$1,000,000</u></b>

<b>Street Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Bucher Road Street and Drainage	CDBG	\$709,600
Cedar Grove Area Phase 10-Construction	Future GO's Bonds	1,242,000
TXDOT Matches	Future CO's	1,500,000
Loop Detection Replacement Program	Future CO's	175,000
Agricultural Drains-Reconstruction of Bridges	Future CO's	2,681,000
Citywide Lighting on City Arterials	Future CO's	1,341,000
Montoya Heights Phase V	Future CO's	4,492,000
Citywide Traffic Signal Mast Arm Replacement	Future CO's	1,341,000
Citywide Signal & Flasher Installation	Future CO's	3,500,000
<b>Capital Projects Budget</b>		<b>\$16,981,600</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2011</b>		<b><u>\$16,981,600</u></b>
<b>International Bridges</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Zaragosa Commercial Bridge-Expansion	Undetermined	4,500,000
General Rehabilitation-All Facilities	Undetermined	1,000,000
Future Downtown Bridge Crossing-Feasibility Study	Undetermined	1,500,000
<b>Capital Projects Budget</b>		<b>\$7,000,000</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2011</b>		<b><u>\$7,000,000</u></b>
<b>Airport</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Rental Car Expansion (Includes demo of Air Cargo Building 1)	Airport	\$3,114,024
Pavement Rehabilitation - Various	FAA/Airport	5,678,856
Lift Station Improvements - Phase II	Airport	2,727,178
GSE Facility	Airport	1,447,275
Parking Improvements	Airport	425,371
Terminal Drive Improvements (includes vehicle checkpoint)	Airport	4,660,114
<b>Capital Projects Budget</b>		<b>\$18,052,818</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2011</b>		<b><u>\$18,052,818</u></b>
<b>Sun Metro-Public Transit</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Curb Cuts	FTA	\$500,000
Shelters	FTA	300,000
ITS Technology in BRT Corridors	Local	26,000,000
Fueling Station (LNG/CNG)	Local	7,000,000
Juarez Feasibility Study	Local	2,000,000
<b>Capital Projects Budget</b>		<b>\$35,800,000</b>
<b>Operating Budget Impact</b>	Maintenance for 3 Terminals	
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2011</b>		<b><u>\$35,800,000</u></b>
<b>*All Salary Estimates Include Benefits</b>		

## **Capital Improvement Plan Summary FY2012**

During fiscal year 2012, the City anticipates approximately **\$117,915,386** of capital improvement project expenditures that will require an estimated **\$1,144,920** in operating budget funds. The projects listed on the CIP for fiscal year 2012 are funded by future issuance of certificates of obligations, general obligation bonds, enterprise funds and external funding.

**Parks and Recreation** - The capital projects for the Parks and Recreation department in fiscal year 2012 will be the acquisition of open spaces and the continuation of neighborhood initiatives that commenced in fiscal year 2008. These projects are to be funded with the issuance of general obligation bonds.

**Fire Station** – During fiscal year 2012, the construction of Fire Station #37 which will be located on Edgemere East of Loop 275 will commence. There is no impact to the operating budget during this fiscal year but will expect to be fully manned and funded in fiscal year 2013.

**Library** – During fiscal year 2012, the City is expecting to fund approximately \$1,000,000 in general library improvements. These improvements will be prioritized amongst the main library and all its branches. There will be no impact to the operating budget in these fiscal year or future years as these are only improvements.

**Street Department** – The Street Department will fund grant match requirements for TXDOT for improvements and constructions of city streets.

**International Bridges** – The International Bridge Department will oversee the on-going expansion of the Zaragosa Commercial Bridge, the design and construction of a future Downtown Bridge Crossing, and the general rehabilitation of facilities.

**Airport** – During fiscal year 2012, the Airport will continue with the pavement rehabilitation of taxiways, runways, and roadways parking lot improvements, and the design of a new rental car facility. These projects will be funded from the Airport enterprise fund, Federal Aviation Administration grant funds and cargo facility charges.

**Sun Metro-Mass Transit** - Ongoing curb cuts and improvements to bus shelters will continue to be the major projects undertaken during this fiscal year. During 2012, the construction of a new Administration, Operations and Maintenance Facility and the Northgate Transit Terminal are expected to be completed. These projects are to be funded through FTA grants and local revenue.

<b>FY2012 Capital Improvement and Operating Budget Impact</b>		
Estimated FY2012 Capital Projects Costs		\$117,915,386
Estimated FY2012 CIP-Related Operating Costs		1,144,920
<b>Total Cost Impact of Capital Projects-FY2012</b>		<b>\$119,060,306</b>
<b>Parks and Recreation Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Acquisition of Open Spaces	Future Bonds	\$1,000,000
Neighborhood Initiatives	Future Bonds	1,000,000
<b>Capital Projects Budget</b>		<b>\$2,000,000</b>
<b>Operating Budget Impact</b>		
Additional Maintenance resources added for additional facilities and parkland		\$70,000
<b>Operating Budget Impact</b>		<b>\$70,000</b>
<b>Total Budget Impact of CIP-FY2012</b>		<b><u>\$2,070,000</u></b>
<b>Fire Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
New Fire Station #37 Edgemere East of Loop 375	Future GO Bonds	\$3,265,000
<b>Capital Projects Budget</b>		<b>\$3,265,000</b>
<b>Operating Budget Impact</b>		
None		\$1,033,350
<b>Operating Budget Impact</b>		<b>\$1,033,350</b>
<b>Total Budget Impact of CIP-FY2012</b>		<b><u>\$4,298,350</u></b>
<b>El Paso Public Library</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
General Library Improvements	Future GO Bonds	\$1,000,000
<b>Capital Projects Budget</b>		<b>\$1,000,000</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2012</b>		<b><u>\$1,000,000</u></b>
<b>Street Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
TXDOT Matches	Future CO's	\$1,500,000
<b>Capital Projects Budget</b>		<b>\$1,500,000</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2012</b>		<b><u>\$1,500,000</u></b>



<b>International Bridges</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Zaragoza Commercial Bridge-Expansion	Undetermined	16,000,000
General Rehabilitation-All Facilities	Undetermined	5,000,000
Future Downtown Bridge Crossing-Design & Const	Undetermined	40,000,000
<b>Capital Projects Budget</b>		<b>\$61,000,000</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2012</b>		<b><u>\$61,000,000</u></b>
<b>Airport</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Pavement Rehabilitation - Various	FAA/Airport	\$6,000,000
Parking Improvements	Airport	4,695,468
Terminal Drive Improvements (includes vehicle checkpoint)	Airport	4,779,918
Rental Car Facility (multi-year)	CFC	375,000
<b>Capital Projects Budget</b>		<b>\$15,850,386</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2012</b>		<b><u>\$15,850,386</u></b>
<b>Sun Metro-Public Transit</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Curb Cuts	FTA	\$500,000
Shelters	FTA	300,000
Administration, Operations & Maintenance Facility	Local	25,000,000
Northgate Transit Terminal	Local	7,500,000
<b>Capital Projects Budget</b>		<b>\$33,300,000</b>
<b>Operating Budget Impact</b>	Maintenance for 1Terminal	\$41,570
<b>Operating Budget Impact</b>		<b>\$41,570</b>
<b>Total Budget Impact of CIP-FY2012</b>		<b><u>\$33,341,570</u></b>
<b>*All Salary Estimates Include Benefits</b>		

## **Capital Improvement Plan Summary FY2013**

During fiscal year 2013 the City anticipates approximately **\$92,600,000** of capital improvement project expenditures. The impact to the operating budget cost is estimate at **\$200,000** for fiscal year 2013, but it is likely that there will be adjustments to the City's capital improvement plan by this year that will require additional operating budget resources. The projects listed on the CIP for fiscal year 2013 are funded by future general obligation bonds, enterprise funds and external funding.

**Parks and Recreation** - The capital projects for the Parks and Recreation department in fiscal year 2013 will be the acquisition of open spaces and the continuation of neighborhood initiatives that commenced in fiscal year 2008. These projects are to be funded with the issuance of general obligation bonds.

**Street Department** – The Street Department will fund grant match requirements for TXDOT for improvements and constructions of city streets.

**Airport** – During fiscal year 2013 the Airport will continue with parking improvements, the pavement rehabilitation of runways and the construction of a rental car facility. This project will be funded from the Airport enterprise fund, cargo facility charges and Federal Aviation Administration grant funds.

**Sun Metro-Mass Transit** - Ongoing curb cuts and enhance pedestrian accessibility will be the major projects undertaken during this fiscal year. These projects will be funded by revenue generated in prior years.

<b>FY2013 Capital Improvement and Operating Budget Impact</b>		
Estimated FY2013 Capital Projects Costs		\$92,600,000
Estimated FY2013 CIP-Related Operating Costs		200,000
<b>Total Cost Impact of Capital Projects-FY2013</b>		<b>\$92,800,000</b>
<b>Parks and Recreation Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Acquisition of Open Spaces	Future Bonds	\$1,000,000
Neighborhood Initiatives	Future Bonds	1,000,000
<b>Capital Projects Budget</b>		<b>\$2,000,000</b>
<b>Operating Budget Impact</b>		
Additional Maintenance resources added for additional facilities and parkland		\$200,000
<b>Operating Budget Impact</b>		<b>\$200,000</b>
<b>Total Budget Impact of CIP-FY2013</b>		<b><u>\$2,200,000</u></b>
<b>Street Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
TXDOT Matches	Future CO's	\$1,500,000
<b>Capital Projects Budget</b>		<b>\$1,500,000</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2013</b>		<b><u>\$1,500,000</u></b>
<b>Airport</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Pavement Rehabilitation - Various	FAA/Airport	\$6,100,000
Rental Car Facility (multi-year)	CFC	15,000,000
<b>Capital Projects Budget</b>		<b>\$21,100,000</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2013</b>		<b><u>\$21,100,000</u></b>
<b>Sun Metro-Public Transit</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Enhance Pedestrian Accessibility	Local	\$68,000,000
<b>Capital Projects Budget</b>		<b>\$68,000,000</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2013</b>		<b><u>\$68,000,000</u></b>
<b>*All Salary Estimates Include Benefits</b>		

